

Estimate of the Fair Value of an Earnout

as of July 31, 2107 Prepared for Buyco

August 15, 2017

by

DwightGrantConsulting

7332 Eads Ave. La Jolla CA 92037 415-509-3943 dwightgrant27@gmail.com

Draft

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Buyco Estimate of the Fair Value of an Earnout Executive Summary

(1) Valuation Results	
Fair Value of the Earnout	\$850,771
Fair Value of Earnout (rounded)	\$851,000

Footnote(s):

(1) Refer to Exhibits 2 to 4.

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Buyco Estimate of the Fair Value of an Earnout Assignment and Methodology

Assignment

On July 31, 2017 Buyco acquired Sellco in a cash transaction for 100% of Sellco's common stock.

In addition to the cash payment, Buyco agreed to pay Sellco's shareholders 40% of the difference between Sellco's realized EBITDA and forecast EBITDA for each of the next two fiscal years ending July 31, 2018 and July 31, 2019. Forecast EBITDA, as supplied by Management, is \$10.00 million for 2018 and \$12.75 million for 2019. The earnout payment for 2019 is subject to an additional requirement that realized total EBITDA for the two years exceed the forecast total EBITDA for the two years (the "clawback"). We were asked to calculate the fair value of the earnout as of the transaction date July 31, 2017.

Methodology

We used a "real options" approach to valuation as described in the attched article.¹ The essence of the idea is that the variable determining the size of the earnout payment, EBITDA, is "priced" and then treated as the underlying variable in an option valuation calculation. Priced means it is valued as if it traded as a stand alone security. This means calculating the present value of each year's EBITDA. We accomplish this by discounting EBITDA at Sellco's WACC. We calculate the WACC by examining the systematic risk and capital structures of five comparable companies. See Exhibit 4, which also reports the results of our calculation of the appropriate volatility to use in valuing the earnout.

Exhibit 3 displays the calculations. The two earnout payments based on just the realized EBITDA and not considering the clawback can be valued using a Black-Scholes-Merton formula as shown in Exhibit 3. However, the clawback creates a path-dependency that requires the application of the Monte Carlo simulation method of valuing options. We display that in Exhibit 3.



Footnote(s):

¹ Dwight Grant, "Valuing Contingent Consideration Using Option Pricing," Business Valuation Review 30 4 (2011) 121 - 131.

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Buyco Estimate of the Fair Value of an Earnout Valuation

	Valuation					Monte Carlo Simulation (in thousands)						
(2)	Forecast EBI	TDA for 201	8		\$10,500		2018			2019		
(2)	2) Forecast EBITDA for 2019				\$12,750	Iteration	EBITDA	Earnout	EBITDA	Earnout*	Earnout**	
(3)	Risk-free rate	e			1.60%	1	\$8,222	\$0	\$4,958	\$0	\$0	
(4)	WACC				8.04%	2	\$9,154	\$0	\$8,571	\$0	\$0	
(4)	Annual asset	volatilty			35%	3	\$11,010	\$204	\$12,991	\$96	\$96	
	Percentage of EBITDA in Excess of forecast paid to earnout				40%	4	\$9,118	\$0	\$10,062	\$0	\$0	
(5)	5) "Price" of 2018 EBITDA				\$10,102	5	\$8,219	\$0	\$11,036	\$0	\$0	
(5)	"Price" of 20	18 EBITDA			\$11,354	6	\$10,524	\$10	\$8,325	\$0	\$0	
						7	\$8,834	\$0	\$5,374	\$0	\$0	
	BSM Valuation of Earnout Payments					8	\$7,793	\$0	\$12,997	\$99	\$0	
		2018	2019			9	\$7,066	\$0	\$5,654	\$0	\$0	
	S	\$10,102	\$11,354				\$10,418	\$0	\$13,886	\$454	\$454	
	X	\$10,500	\$12,750				\$10,771	\$108	\$9,680	\$0	\$0	
	r	1.60%	1.60%				\$8,311	\$0	\$7,739	\$0	\$0	
(6)	σ	28.2%	34.4%			99996	\$10,066	\$0	\$7,015	\$0	\$0	
	Т	0.50	1.5			99997	\$13,800	\$1,320	\$10,569	\$0	\$0	
	Call	\$667,446	\$1,487,081			99998	\$7,363	\$0	\$5,049	\$0	\$0	
(1)	Earnout	40%	40%			99999	\$9,094	\$0	\$15,081	\$932	\$932	
	Earnout	\$266,978	\$594,832			100000	\$9,219	\$0	\$10,834	\$0	\$0	
	Concluded Value 2018 \$266,978			Expected present value		\$10,099	\$263	\$11,369	\$562	\$551		
	2019	\$594,832				*	This value ignores the clawback provision.					
	Clawback -\$11,040 ** This value includes the claw				es the clawba	ick.						
	Total	\$850,771										

Footnote(s):

(1) Based on the Agreement.

(2) Source: Management.

(3) US Constant Maturity Treasury Rates as obtained from S&P Capital IQ.

(4) Refer to Exhibit 4.

(5) Forecasts discounted at the WACC for 0.5 and 1.5 years respectively following the half-year convention.

(6) A half-year volatility is approximately equal to 57% of a full year volatility, which in this case is 0.57(35%). If we divide this by the square root of T we have 28.2%.

Similarly, $34.4\% = (28.2\%^2 + 35\%^2)^{(1/1.5)}$

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Buyco Estimate of the Fair Value of an Earnout WACC and Volatilty

Compan	y	Total Debt (1)) Mark	et Cap (1)	Equity Beta (1)	Equity Volatility (1)	Asset Beta (2)	Asset Volatility (2)
Comp 1		\$22,314	l	\$87,569	1.24	42%	1.06	36%
Comp 2		\$14,972	2	\$65,986	0.97	32%	0.84	28%
Comp 3		\$0)	\$45,987	1.05	31%	1.05	31%
Comp 4		\$8,976	5	\$54,329	1.52	39%	1.37	35%
Comp 5		\$4,876	5	\$35,692	1.22	37%	1.12	34%
Marrie					100	2007	1.00	000/
Mean					1.20	36%	1.09	33%
Median					1.22	31%	1.06	34%
Selected	l						1.09	33%
B) Sellco			\$5,986	\$84,765	1.14			
	Financing of Sellco							
	Proportion	Cost Weighted	l					
Debt	7% 2	2.40% 0.16%	Ď					
Equity	93%	8.44% <u>7.88%</u>	<u>)</u>					
WACC		8.04%	,)					

Footnote(s):

(1) Source: Most recent two years of data from S&P Capital IQ.

(2) Based on the Hamada Model

(3) Based on Sellco's capital structure.